

WESTMINSTER RESEARCH PROCESS & RESEARCH DATA

Project summary and next steps

Suzanne Enright, Director of Information Services
Ken Chad, Ken Chad Consulting

UKSG Conference 15 & 16 April 2014

CONTEXT - HE

‘It is essential...for universities to engage with the research data challenge and improve the way they support researchers in managing data through the research lifecycle, and making these outputs available for further exploitation’

- Dr Simon HODSON, JISC Programme Manager – Managing Research Data. Research Data Management discussion list 12th October 2011

CONTEXT - UW

“The main proposed activity, taken from the Information Strategy has been that the University should :

Review business processes and support systems related to research, wherever the current locus. This would be based on a review of how UW might engage with the development of, and the support for, information and computing technologies to facilitate all phases of research processes across all research domains (not just the sciences) on both small and large scales and that support all the underlying processes involved in research including (but not limited to) creating and sustaining research collaborations and discovering, analysing, processing, publishing, storing and sharing research data and information.”

Research, Enterprise and Knowledge Transfer Committee. 21 March 2012. Information Support Systems for the Research Pathway: Setting priorities

CONTEXT –

kenchadconsulting

www.kenchadconsulting.com

Ken has been researching approaches to research data management for some time and was working with a small technology company (ONEIS) to see how their innovative information management platform could help solve some of the problems

Ken Chad Consulting was invited to the University in September 2012 to discuss potential overall approaches to research information and specifically research data management (RDM).

CONTEXT – THE MARKET

- At the moment there is an array of separate systems involved in managing research data and research outputs. Many of the systems are not fully developed solutions. Researchers frequently adopt personal, ad-hoc solutions which may be as basic as storing research data files on a local PC, shared drive or USB stick.
- Research Data Management (RDM) is an emergent area. This is both in terms of the skills required and the technology solutions on offer. There is continuing discussion in Higher Education about where the leadership should come from in terms of addressing the issues. Clearly it must involve a range of stakeholders and there is significant debate among librarians about their role in RDM.
- In terms of technology, unlike for example Virtual Learning Environments (VLE) or library systems there are no fully mature technology solutions on offer. Jisc has funded some open source development and solutions from commercial vendors are early in the adoption cycle.
- From the project report 2013

CONTEXT – ROLE OF THE LIBRARY

‘Managing research data continues to be an emergent area of activity where responsibilities and practices....are generally not firmly established.’

RDM offers an *‘important and attractive opportunity for libraries to redefine their role in supporting research’* and indeed can be considered a natural extension of the libraries role. *‘Management of research data resonates with library values.’* This is also broadly the view of the International Federation of Library Associations (IFLA).

There are major challenges *‘in terms of infrastructure, skills and culture.’*

There is opportunity for *‘bottom up entrepreneurial steps where individual library and technology professionals have reached out to faculty and research centres without the benefit of national mandates and high level university policies’*

Adapted from: Sheila Corral ‘Roles and responsibilities: Libraries, Librarian and Data’ in ‘Managing Research Data’. Edited by Graham Pryor. Facet 2012. ISBN 978-1-85604-756-2

WHAT DID WE SET OUT TO DO?

“The project will help the University better understand **the needs of its researchers** in terms of research data management, **how best those needs can be addressed** and how such data can be **integrated into institutional infrastructures.**”

(from the project proposal)

UNDERSTANDING THE NEEDS

WHAT DID WE DO?

We interviewed

- Researchers about their research data management practices, needs, pain point and potential opportunities
- University professional support staff to better understand existing institutional practices and infrastructure

WHAT DID WE FIND?

- **Managing research data v RDM**

Research data is critical (of course!) but awareness of formal 'RDM' (as espoused by JISC, DCC etc.) is almost non-existent

"I have never heard of the DCC"

"I've not been asked for anything like a Data Management Plan"

- **Engagement with existing university infrastructure**

Weak engagement with tools for data storage, remote access and collaboration

"We have never used any institutional capability to store or analyse the data"

"We just get on with it" (managing research data)

- **Visibility**

"No one single process. So there are barriers to sharing information about research. Systems are not joined up."

- **Overall**

Pain points throughout the research lifecycle

"Workload: say about 12 hours per week on various form of research admin"

WHAT DID WE FIND?

“There is scope to improve the admin process”

“It would be great to know what other research projects are going on”

“There is ... potential wider value to researchers in discovering who else is doing relevant research and in discovering their data”.

“There may be a five year lead time from research initiation to the published article and that intervening effort (where much of the output is data) could be better exploited.”

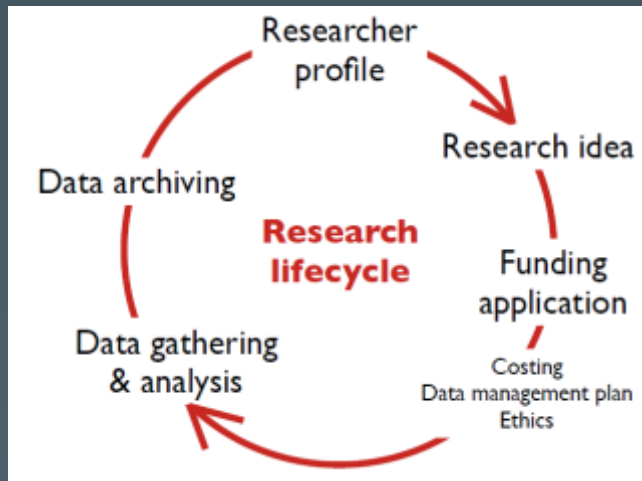
“Any new tools and process must be easy to do. More processes to manage research data is inclined to give researchers a sinking feeling.”

From the project report 2013

WHAT DID WE FIND?

MANAGING RESEARCH DATA TOUCHES ON MOST ASPECTS OF THE RESEARCH LIFECYCLE

- Funding applications
 - Economic costing
 - Data management plan
 - (Peer review)
 - School approval process
 - Ethics approval
- Research projects
 - Remote access
 - Collaboration with internal and external collaborators
 - Safe, secure, backed-up storage
 - Data validity: version control, metadata
 - (Milestones)



Repository

- Which repository?
- Preparation of data for deposit
- University knowledge of where each dataset is stored, compliance
- Public record of dataset contributing to raising researcher profile

ANALYSIS

- Forcing researchers at this stage into some kind of RDM compliance is unlikely to be welcomed and therefore will not be effective
- There is value in having a joined up, widely visible, easy to interact with 'thread' of research projects from the earliest stage of project
- To be effective we need to bring the solution to the researcher

ANALYSIS-THE ISSUES GO WIDER THAN WESTMINSTER

"I've been a university researcher for 20 years and I have no clue as to what this article means. It's mostly just gibberish to me. It is something for us researchers to fear-some manager is going to read something like this and inflict some baffling and frustrating policy on the back of it."

COMMENT POSTED ON

Seven rules of successful research data management in universities' By Simon Hodson and Sarah Jones. Guardian Professional .16 July 2013 <http://www.theguardian.com/higher-education-network/blog/2013/jul/16/research-data-management-top-tips>

ON TO THE NEXT STAGE



ON TO THE NEXT STAGE

We recommend that the University explores the potential of a single portal through which researchers can interact with University research support. The initial focus should be around improving the *workflows*, visibility and sharing of information about research *projects* themselves.

From the project report

ATTRIBUTES FOR A SOLUTION

(1) REQUIRED OUTCOMES

- **Streamlined administrative processes**
 - make it easier to identify training and support 'interventions' that may be required along the journey (for example compliance with data protection legislation and ethical standards)
 - ensuring contractual and legal compliance, for instance through greater visibility and monitoring of the fulfillment of agreements on the submission of data to repositories, increasingly required by funders
- **Increased visibility of research work**
 - raising the public profile of researchers
 - making it quicker and easier to compile data on research activity for internal and external research assessments
 - providing a publicly accessible directory of all research work, helps the University to demonstrate, and market, its research capability
- **Increased collaboration**
 - improving collaboration with internal and external collaborators through easier file sharing

ATTRIBUTES FOR A SOLUTION

(2) THE PLATFORM TO ACHIEVE IT

- This is an emergent field so there are not ready made applications yet - or at least mature applications
- You will need:
 - **Technical platform** to enable the application to be developed quickly and flexibly and to interface with other systems
 - **Future-proofing and flexibility** so can easily add extra research support functionality within the same portal, making it easier to roll-out future initiatives.
 - **Sustainability**

RESEARCH PORTAL

- Bring the solution to the researcher
- Single portal through which researcher interacts with University research support

TESTING THE WATER...

DOCTORAL RESEARCH PROJECTS

Quick search

Search

Browse

Recent

Add

Tasks **16**

James Smith

Help

Doctoral research project

Edit



Home



Doctoral research project



ABE



Title Doctoral research project

Application to register

MAD



Researcher [Martin Gordon](#)

Application to transfer

Supervisor

Director of studies [Prof Duncan Willis](#)

[Dr Michelle White](#)

[Dr Simon Holland](#)

S&T



SSH



Doctoral research project stage

[Active](#)

ETHICS

New ethics application

VRE1314-0023A

WBS



Registration dates 01 Oct 2013

30 Sep 2017

Supervision

DRDP

Doctoral Researchers

Project mode [Full-time](#)

Calendar

Doctoral research project type

[M.Phil.](#)

Related processes and forms are accessible from the project

Key project details are visible to all involved

Committees

Guides

Quick search

Search Browse Recent Add

Tasks 16 James Smith Help

Application to register - Martin Gordon

Edit



Home



ABE

Title Application to register - Martin Gordon

STATUS

Awaiting GSB approval

MAD

Application form



[Application to Register.docx](#)

● Progress application

S&T

Plan of work

**Workflow support:
applications are approved
within the system**

● More information

SSH

Application to register approver (FRD)

[Prof Louise Wedlake](#)

Assessment

WBS

Application to register approver (Dean)

[Prof Dan Green](#)

Rapporteur's report

Doctoral Researchers

Researcher

[Martin Gordon](#)

Assessment report

Supervisors

Calendar

Supervisor

Director of studies [Prof Duncan Willis](#)

[Dr Michelle White](#)

Ethics

Committees

[Dr Simon Holland](#)

**Researchers are becoming
involved with the system as
supervisors and assessors**

Guides

Project

[Doctoral research project](#)

DOCTORAL RESEARCH PROJECTS

- Halved the time taken to complete the Application to Register
- Increased visibility – enabling tailored, timely support
- Researchers becoming familiar with the system in their roles as supervisors and assessors
- Winning hearts and minds with efficiency, reduced administration, and convenience of all information in one place

MOVING ON...

MANAGING RESEARCH OUTPUTS

MANAGING RESEARCH OUTPUTS

- A single interface for researchers to submit draft and final papers, presentations, data
- Simple to use and researchers remain 'in control' of their output
- Outputs available for various purposes:
 - faculty review of researcher output and performance (to help with assigning research support and research time)
 - papers fed to institutional repository (we use e-prints)
 - datasets made available under selected access and licensing conditions (monitor funder compliance)
 - marketing and promotion of researcher/research group/University research
 - library alerted to new book publications
 - more efficient compilation and review of research activity for the next REF

Search

Browse

Recent

Add

Tasks **16**

James Smith ⚙

Help

Prof Louise Wedlake

Edit



Home



Researcher

ABE



MAD



S&T



SSH



WBS



Doctoral Researchers

Calendar

Committees

Guides


Name	Prof Louise Wedlake
Contact category	Researcher
Research institute	Music
Role	Professor of Music History
Email address	l.wedlake@westminster.ac.uk
Telephone number	020 7047 1111 ext 365
Web address (URL)	http://twitter.com/louisewedlake http://uk.linkedin.com/in/louisewedlake http://westminster.academia.edu/Louisewe
Research interests	Music and the history of music, 1950's, pop
Biography	After early work on classical music, my res 2000s has revolved around how people liste this has impacted the patterns and features music. Much of my work has been quantitat focusing on written music.

Projects

Outputs

Ethics

Supervision



Research projects, outputs
and processes are accessible
from the researcher's profile

[Associated with this researcher »](#)

Quick search

Search

Browse

Recent

Add

Tasks 16

James Smith

Help

< Cancel edit

Add article

Preview

Save

Home

ABE

MAD

S&T

SSH

WBS

Doctoral Researchers

Calendar

Committees

Guides

+ Title

Common features of 1950's popular music

+ Author

Prof Louise Wedlake

+ File

common features.pdf

+ Date

of publication 1 Mar 2014

+ Publication status

- In press
- Published
- Submitted
- Unpublished

+ Subject


click to set

+ REF level

2

+ REF unit

35 Music



Researchers add their outputs. Capturing details for the Institutional Repository and REF.

Search

Browse

Recent

Add

Tasks **16**James Smith 

Help

[< Cancel edit](#)

Add dataset

Home

[Preview](#)[Save](#)

ABE



Title



MAD



Researcher



S&T



Project



SSH



File

[Upload file...](#)

WBS



Date

Doctoral Researchers



Access

- By request
- On registration
- Open

Calendar

Committees




Re-use conditions

- No re-use permitted
- Re-use for not-for-profit educational and research purposes only
- Re-use for research purposes and commercial purposes

Guides



REF level



Datasets added using the same familiar interface. Researchers guided on selection of access and licensing options.

KEY LESSONS

1. DON'T FORCE RESEARCHERS INTO SOME KIND OF RDM COMPLIANCE, AS UNLIKELY TO BE WELCOMED OR EFFECTIVE

2. VALUE IN HAVING A JOINED UP, WIDELY VISIBLE, EASY TO INTERACT WITH 'THREAD' OF RESEARCH ACTIVITY

3. TO BE EFFECTIVE WE NEED TO WORK ON SOLUTIONS WITH THE RESEARCHER AND THE RESEARCH SUPPORT TEAM

MORE INFORMATION ON THE TECHNOLOGY

An integrated suite of products for
managing University research



Research Manager



PhD Manager



Data Curator

research-manager.co.uk

phd-manager.co.uk

data-curator.co.uk

<http://www.oneis.co.uk/research>

UNIVERSITY OF
WESTMINSTER 

**ANY QUESTIONS?
GET IN TOUCH.....**

s.enright@westminster.ac.uk

ken@kenchadconsulting.com